

2.11 Annual Budget per Department and Municipal Entity

2.11.1 Medium Term Operating Budget

Medium Term Expenditure and Revenue per Cluster:

For purposes of this report the expenditure growth percentage of the various departments within the core administration is based on direct expenditure (excluding internal transfers) and for the municipal entities it is based on total expenditure (including taxation) or subsidies received.

SUSTAINABLE CLUSTER

Sustainable Cluster Revenue	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Environment And Infrastructure	43 318	56 861	38 511	39 014
Transportation	402 357	393 594	313 183	331 278
Development Planning	43 639	48 105	40 141	42 469
Housing	163 329	47 210	49 948	52 845
City Power	11 750 566	13 339 074	16 962 147	19 924 210
Johannesburg Water	5 302 636	6 079 541	6 474 253	6 979 244
Pikitup	1 308 580	1 333 983	1 391 031	1 472 945
Johannesburg Roads Agency	505 262	548 190	568 868	652 077
Metrobus	426 645	446 604	468 744	497 159
Johannesburg Social And Housing Company	84 587	93 382	97 395	103 170
Johannesburg Development Agency	49 595	51 220	53 545	56 669
Total Expenditure	20 080 514	22 437 264	26 457 766	30 151 080

The revenue budget of the Sustainable Cluster increases by 11.7% (mainly due to the increase in electricity and water sales) from the 2011/12 financial year.



Sustainable Cluster Expenditure	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Environment And Infrastructure	82 017	93 422	91 469	97 282
Transportation	714 434	855 844	874 269	946 498
Development Planning	207 649	227 370	264 532	283 472
Housing	469 142	401 605	459 655	504 987
City Power	11 391 479	12 610 043	16 006 038	19 128 463
Johannesburg Water	5 174 150	5 819 007	6 204 142	6 693 823
Pikitup	1 308 580	1 333 983	1 391 031	1 472 945
Johannesburg Roads Agency	505 262	548 190	568 868	652 077
Metrobus	426 645	446 604	468 744	497 159
Johannesburg Social And Housing Company	84 587	93 382	97 395	103 170
Johannesburg Development Agency	49 595	51 220	53 545	56 669
Total Expenditure	20 413 540	22 480 108	26 479 688	30 436 545

The expenditure budget of the Sustainable Cluster increases by 10.1% (mainly due to the increase in bulk purchases and increase in expenditure in Transportation) from the 2011/12 financial year. Below follow details of the expenditure budget per department and municipal entity within the sustainable cluster.



Environment and Infrastructure

Revenue budget for Environment and Infrastructure is increased by 30.1% from R43.3 million to R56.3 million. The increase is attributed to the Comprehensive Infrastructure Plan funded from Urban Settlement Development Grant (USDG). The expenditure budget has increased by 13.2% from the 2011/12 financial year. Below is a highlight of programmes that are addressed within the budget:

- Mainstream resource sustainability considerations into planning processes in the City;
- Protection of river ecosystems and water conservation;
- Minimise waste to landfill;
- Improve air quality through the implementation of air quality management legislation, policies and systems;
- Improve environmental literacy & bring behavioural change;
- People centred sustainable water and sanitation delivery;
- Alternative water resources; and
- Develop a City wide Comprehensive Infrastructure Plan.

Transportation

Transportation's revenue budget is reduced by 2.2% from R402.3 million to R393.6 million in the 2012/13 financial year. The decrease is attributed to the reduction in operating grants to be received from the National Department of Transport (NDOT). The expenditure budget increased by 19.8% from R714.4 million to R855.8 million. Below is a highlight of programmes that are within the budget:

- Rea Vaya BRT, green ways and mobility;
- Public participation;
- Planning and Public transport operations; and
- Infrastructure and safety.

Development Planning

Development Planning's revenue budget is increased by 10.2% from R43.6 million to R48.1 million in the 2012/13 financial year. The expenditure budget is increased by 9.5% from the 2011/12 financial year. Below is a highlight of programmes that are within the budget:

- Policy and spatial development;
- GIS system development;
- Transit oriented development;
- Processing of development applications;
- Area based law enforcement;
- Sustainable human settlement planning; and
- Geo-science skill development and research.

Housing

Housing's expenditure budget decreases by 14.4% to R401.6 million in the 2012/13 financial year. The decrease is attributed to the operating grants from Gauteng Provincial Government for Top Structure projects. Below is a highlight of programmes that are within the budget:

- Formalise informal settlements;
- Facilitate affordable rental accommodation;
- Facilitate housing opportunities to the households on the 1996/97 housing waiting list;
- The upgrade of 2000 units through a hostel upgrading programme that is sensitive to issues of affordability and quality of living;
- Promote security of tenure for 50000 households;
- Provide Housing opportunities in integrated and sustainable housing settlements;
- Promote good management and maintenance of city housing stock and associated infrastructure; and
- Ensure capacity and resources are secured for the city to be able to administer national housing programmes through the process of accreditation.

City Power

City Power is budgeting for a surplus of R729 million (excluding grants and capital contributions) in the 2012/13 financial year. Below is a highlight of programmes that are addressed within the budget:

- Improve network performance, quality of supply and quality of service;
- Improve quality of service;
- Asset refurbishment and replacement;
- Customer centricity;
- Demand side management; and
- Safety health environmental quality.

Johannesburg Water

Joburg Water is budgeting for a surplus of R260.5 million (excluding grants and capital contributions) in the 2012/13 financial year. Below is a highlight of programmes that are addressed within the budget:

- From informal settlements to interim sustainable settlements: Provision for access to basic sanitation (VIP's) to households in informal settlements;
- Urban water management: Improve response times to service failures;
- Urban water management: Introduce demand side management strategy;
- Urban water management: Other initiatives and administrative activities; and
- Resilience for climate.

Pikitup

Pikitup's revenue increases by 1.9% to R1.3 billion in 2012/13 due to an increase in the operating subsidy. The expenditure budget has increased by 1.9% from the 2011/12 financial year. Below is a highlight of programmes that are addressed within the budget:

- Abatement of illegal dumping;
- Round collection refuse;
- Street and Inner City cleaning;
- Informal settlements cleaning;
- Landfill optimization;
- Commercial projects;
- Garden sites; and
- Expanded Public Works Programme.

Johannesburg Roads Agency

Revenue for the Johannesburg Roads Agency increases by 8.5% to R548.2 million in 2012/13 mainly due to an increase in the operating subsidy. The expenditure budget also increases by 8.5% to R548.2 million in the 2012/13 financial year. Below is a highlight of programmes that are within the budget:

- Green ways and mobility (road construction and upgrade);
- Transit oriented development;
- Road planning and systems;
- Road maintenance;
- Bridge maintenance; and
- Storm water maintenance.

Metrobus

Revenue for Metrobus increases by 4.7% to R446.6 million in 2012/13 due to an increase in the operating subsidy. The 2012/13 expenditure budget increases by 4.7% to R446.6 million in line with the increase in revenue. Below is a highlight of programmes that are within the budget:

- Bus fleet replacement programme, shift to low carbon infrastructure;
- Metrobus specific programmes;
- Enterprise Asset Management system reconfigured;
- Implementation of the preferred option for future of Metrobus;
- Improved marketing, communication and passenger information; and
- Improved labour relations, training, and development.

Johannesburg Social and Housing Company

JOSHCO's expenditure budget has increased by 10.4% to R93.3 million in the 2012/13 financial year. The operating subsidy increases by 2.3%. The increase is attributed to the increased rental of City Housing Stock. Below is a highlight of programmes that are within the budget:

- Housing management and development;
- Governance;
- Financial administration;
- Revenue administration; and
- Corporate support.

Johannesburg Development Agency

Johannesburg Development Agency's subsidy has increased by 0.8% from the 2011/12 financial year. Below is a highlight of programmes that are within the budget:

Transit Orientated Development Programme. The programme comprises of the following projects:

- Randburg CBD and Civic Precinct development;
- Nancefield Station;
- Jabulani Station; and
- Orlando East Station Precinct.

Priority Area Development Programme. The programme comprises of the following projects:

- Diepsloot Development;
- Stretford Station Precinct, Orange Farm;
- Inner City Regeneration; and
- Kliptown Development.

HUMAN AND SOCIAL DEVELOPMENT CLUSTER

Human and Social Development Cluster Revenue	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Community Development	59 851	33 700	28 403	29 436
Health and Social Development	146 549	111 187	116 877	125 573
Emergency Management Services	143 862	136 028	146 146	154 278
Johannesburg Metropolitan Police And Enforcement Department	528 112	581 940	607 574	642 814
Johannesburg City Parks and Zoo	656 790	703 683	740 248	801 789
Johannesburg Theatre Management Company	60 585	72 111	74 962	79 326
Total Revenue	1 595 749	1 638 649	1 714 210	1 833 216

The revenue budget of the Human and Social Development Cluster increases by 2.7% from the 2011/12 financial year.

108
C)

Human and Social Development Cluster Expenditure	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Community Development	757 266	779 820	808 495	840 250
Health and Social Development	607 069	677 311	712 973	763 723
Emergency Management Services	644 471	6768 342	711 079	750 857
Johannesburg Metropolitan Police And Enforcement Department	1 588 379	1 644 380	1 723 013	1 822 852
Johannesburg City Parks and Zoo	658 551	703 683	740 248	801 789
Johannesburg Theatre Management Company	60 585	72 111	74 962	79 326
Total Expenditure	4 316 321	4 545 647	4 770 770	5 058 797

The expenditure budget of the Human and Social Development Cluster is increased by 5.2% from the 2011/12 financial year. Below follows the budget per department and municipal entity within the human and social development cluster.

Community Development

Community Development expenditure budget has increased by 3.0% from the 2011/12 financial years. Below is a highlight of programmes that are within the budget:

- Support to schools and lifelong learning;
- Single window for services for the poor;
- Targeted deprived spaces and communities;
- Sports and recreation development programme.
- Youth and women skills development; and
- Joburg library upgrade and learn to swim.

Health and Social Development

Health and Social Development's revenue budget decreased by 24.1% from R146.6 million to R111.2 million. The decrease is attributed to the grant received from Province. Expenditure budget has increased by 10.4% from the 2011/12 financial year. Below is a highlight of programmes that are addressed within the budget:

- Single window for services to the poor and vulnerable;
- Targeting deprived spaces programme;
- Support to schools and lifelong learning;
- Food resilience programme;
- Improved access to PHC services;
- HIV AIDS & STI and tuberculosis treatment care and support;
- Tuberculosis control programme;
- Child and youth health programmes;
- Women and maternal health programme;
- Management of chronic diseases of lifestyle;
- To control the spread of communicable diseases;
- Youth drug prevention programme; and
- Safe and secure City: Environmental protection.

Emergency Management Services

EMS's expenditure increased by 3.7% to R668.3 million in the 2012/13 financial year. The 2012/13 revenue decreases by 5.4%. Below is a highlight of programmes that are within the budget:

- Emergency compliance;
- Integrated planning policy development and standard setting;
- Information management;
- Early emergency detection and warning;
- Renewal building infrastructure;
- Organisational enhancement, renewal and governance;
- Primary community base emergency response education;
- Number of fire prevention and safe energy sources programmes rolled out in high risk informal settlements; and
- Vula Imivango/ Working Together.

Johannesburg Metropolitan Police and Enforcement Department

JMPED's revenue budget increases by 10.2% to R581.9 million in the 2012/13 financial year. The increase is mainly attributed to fines income and agency services. The expenditure budget increases by 3.5% compared to the 2011/12 financial year. Below is a highlight of programmes that are within the budget:

- Organisational enhancement, renewal and governance;
- Traffic enforcement;
- Crime prevention;
- By-Law enforcement;
- Licensing, prosecutions and court;
- Community outreach; and
- Joburg City Safety Programme.

Johannesburg City Parks and Zoo

The subsidy allocation to Parks and Zoo has increased by 6.7% from the 2011/12 financial year as a result of grants received for the Expanded Public Works programme. Below is a highlight of programmes that are addressed within the budget:

- Target deprived spaces and communities;
- Support to schools and lifelong learning;
- Operations;
- Conservation and Infrastructure;
- Going green; and
- Expanded Public Works programme.

Joburg Theatre Management Company

The Joburg Theatre Management Company's subsidy has increased by 27.8% from the 2011/12 financial year. The increase is attributed to the subsidy of R10 million to the new Soweto Theatre.

The main programme of the Company is to support programmes that achieve social inclusivity, social cohesion as well as increased skills and lifelong learning. Further, the Company aims to contribute to a healthy lifestyle through the provision of entertainment and educational productions.

ECONOMIC GROWTH CLUSTER

Economic Growth Cluster Revenue	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Economic Development	23 688	1 361	21	22
Metro Trading Company	71 525	72 750	75 118	79 512
Joburg Market	250 894	271 846	290 734	313 788
Johannesburg Property Company	78 021	74 610	78 277	82 817
Total Revenue	424 128	420 567	444 150	476 139

The revenue budget of the Economic Growth Cluster is decreased by 0.8% (mainly due to the reduction in the EPWP grant) from the 2011/12 financial year.

Economic Growth Cluster Expenditure	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Economic Development	103 992	104 824	109 807	116 040
Metro Trading Company	71 525	72 750	75 118	79 512
Joburg Market	226 059	249 081	264 095	285 700
Johannesburg Property Company	73 713	74 610	78 277	82 817
Total Expenditure	475 289	501 265	527 297	564 069

The expenditure budget of the Economic Growth Cluster is increased by 5.5% from the 2011/12 financial year. Below follows the budget per department and municipal entity within the economic development cluster.

Economic Development

Revenue for the Economic Development department reduces by 94.3% to R1.3 million in the 2012/13 financial year due to a decrease in the EPWP operating grants to be received. The 2012/13 expenditure budget increases slightly by 0.8% to R104.8 million as a result of the decrease in EPWP operating grants received.

Programmes that are within the budget are highlighted below:

- Leveraging on City owned property portfolio;
- Sector diversification, productivity and competitiveness support;
- Multi-level skills development;
- Develop dynamic entrepreneurial spirit, competitiveness, innovation and increased investment through support to SMMEs;
- Revitalization of the Inner City and establishment of economic precincts;
- Trade and investment promotion; and
- Area based economic initiatives.

Metro Trading Company

The revenue for Metro Trading Company increases by 1.7% from the 2011/12 financial year due to the increase on the rental of facilities and equipment and the 0.2% increase in the operating subsidy. The expenditure budget increases by 1.7% to R72.7 million. Below is a highlight of programmes that are within the budget:

- Retrofitting light fittings to improve energy efficiency.

Joburg Market

The Joburg Markets' revenue increases by 8.4% to R271.8 million in the 2012/13 financial year. The 2012/13 expenditure budget for the Joburg Market increases by 8.9% to R233.9 million. Below is a highlight of the programmes that are within the budget:

- Conducive environment;
- Innovation: Ensure a continuous and adequate supply of suitable quality fresh produce at reasonable prices;
- BEE: Catalyse support and opportunities for BBEE/SMME through creative public/private partnerships [Economic transformation policy]; and
- Skills Development: Develop a City skills strategy, focused on the skills supply/demand chain, first leads to the identification of consolidation of a list of critical scarce skills in the City to guide other initiatives

Johannesburg Property Company

The revenue for Johannesburg Property Company decreases by 4.4% to R74.6 million in the 2012/13 financial year. The operating subsidy increased by R5 million (100%). The 2012/13 expenditure budget increases by 1.2% to R74.6 million. Below is a highlight of the programmes that are within the budget:

- Leveraging and facilitating the creation of jobs in property portfolio projects on Council owned land;
- Enterprise and property skills development to emerging industries;
- Council-owned property management and maintenance;
- Sustainable property economy through expediting the transfer of properties; and
- Revenue maximisation utilising the City's property portfolio.

GOOD GOVERNANCE CLUSTER

Good Governance Cluster Revenue	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Office Of The Executive Mayor	16 869	58 763	54 190	57 332
Group Finance	10 470 340	11 466 028	12 076 059	12 872 391
Group Corporate And Shared Services	16 742	9 964	10 546	11 165
Speaker: Legislative Arm Of Council	173			
Total Revenue	10 504 124	11 534 755	12 140 795	12 940 888

The revenue budget of the Good Governance Cluster increases by 9.8% (mainly due to the increase in property rates) from the 2011/12 financial year.

Good Governance Cluster Expenditure	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Office Of The Executive Mayor	637 816	699 445	727 903	769 750
Group Finance	3 472 091	3 691 916	3 667 047	3 824 059
Group Corporate And Shared Services	741 186	860 999	963 550	1 081 447
Speaker: Legislative Arm Of Council	212 169	249 733	263 587	278 618
Total Expenditure	5 063 262	5 502 093	5 622 087	5 953 874

The expenditure budget of the Good Governance Cluster increases by 8.7% (mainly due to the increase in debt



impairment and depreciation) from the 2011/12 financial year. Below follows the budget per department and municipal entity within the good governance cluster.

Office of the Executive Mayor

Revenue for Office of the Executive Mayor increased from R16.8 million to R58.7 million in the 2012/13 financial year. The increase is attributed to sponsorship for hosting the Joburg Open tournament as well as grant received for Expanded Public Works programme. The 2013/13 expenditure budget increased by 9.7% caused by movement of departments namely Urban Management, Shareholder Unit and Tourism in line with the approved institutional review.

Below is a highlight of key programmes that are within the budget:

Strategy and Monitoring

- Gauteng City Region institutionalisation concept;
- Community based planning and participatory;
- Group performance monitoring and evaluation and reporting;
- CoJ International Relations Agenda (Africa and BRICS focus);
- Innovation and Idea Management System;
- Group Knowledge Management System; and
- Smart City / Future City.

Audit, Risk and Compliance

- GRC tools and techniques to enable integration;
- Ethical governance (anti-corruption and anti-fraud) programme;
- City-wide combined assurance strategy and plans;
- Group risk governance frameworks, policy, assessment methodologies and guidelines aligned to RM standards and best practice models;
- City-wide strategic, financial, compliance and operational risk management processes and advisories; insurance premiums;
- Special project risks; and
- Business continuity management planning.

City Manager

- Implement and refine the reporting and functional monitoring mechanisms;
- Strengthening organized intergovernmental integration and alignment through co-ordination and participation;
- Special project management, coordination and oversight;
- Engineering centre of excellence; and
- Youth Policy Implementation: Conduct research and benchmarking exercises on youth needs to inform the Youth Development Strategy and Plan.

Legal and Contracts

- Monitor and update register of financial interests on an ongoing basis and ensure that it is constantly reviewed and regularly compared against supplier database of the SCMU;
- Ensure excellent and professional management of litigations;
- Develop a new group legal policy; and
- Ensure effective contract management.

Marketing and Communications

- Implementation of external communications strategy including social media;
- External communications; and
- Expanded Public Works Programme.

Executive Mayor

- Development and implementation of a strategy for stakeholder engagement; Stakeholder outreach project;
- Media relations and engagement project;
- Develop and implement risk management plan; and
- Strengthening City's participation in intergovernmental and international forums.

ME Governance MC Support

- Outreach to vulnerable sectors across the City: Lead appropriate representation of city legislature on outreach programme;
- Monitor and ensure compliance of reports to relevant legislative structures within set timeframes;
- Coordinate gender desk and women's caucus: Established gender focused desk and advocate women's issues;
- Strengthen governance capacity of legislature: Implementation of proactive oversight and scrutiny program of council (includes fulltime chairpersons); and
- Efficient and effective petitions system: Functional and properly fully working E-petitions system.

Urban Management

- Urban management in the inner city will be spread to at least three priority areas per region; and
- Expanded Public Works Programme.

Group Finance

Finance

Finance expenditure excluding debt impairment provision increased by 1.6% from the 2011/12 financial year. Below is a highlight of programmes that are addressed within the budget:

- Enforce uniform expenditure policies;
- Expenditure and revenue management;
- Compliance monitoring and management (Finance Portfolio): Develop annual group compliance

reporting;

- Compilation of the General Valuation Roll 2013;
- Compilation of Supplementary Valuation Roll for GV2008 and GV2013;
- Sustainable medium term budget framework;
- Financial and management information systems;
- Attainment of clean audit;
- Automation of City's financial management systems;
- Improve procurement protocols, processes and practices in line with MFMA requirements: Benchmark pricing/rates based on international best practices; develop contract management and cost reduction programmes for items such as IT, furniture, consumables, security services, etc.;
- City's Funding Programme: Raise capital for projects, raise capital for bridging finances, redemption fund retail bond and restructuring of liability portfolio Treasury Management System Review, implement and monitor all financial policies and protocols;
- Public Private Partnership Programme: Diversifying funding instruments, that is, project finance PPPs, DFIs, ECAs, etc.;
- Equitable and competitive tariff system that is informed by national inflation data and targets, comparable metros and circumstances of citizens to ensure affordability; and
- Revenue optimisation: Rates and taxes operations.

Group Finance

Revenue

Revenue's expenditure decreased by 9.2% from the 2011/12 financial year. Below is a highlight of programmes that are within the budget:

- Financial specific intervention;
- Citizen care: Customer service charter;
- Revenue collection;
- Data management;
- Credit management;
- Customer interface; and
- Governance.

Group Corporate and Shared Services

Group Corporate and Shared Service's expenditure budget has increased by 16.2% from the 2011/12 financial year. The increase is attributed to the take over of the fleet vehicles from the previous service provider. Below is a highlight of programmes that are within the budget:

- Group human capital governance framework and strategy;
- Institutional efficiency and productivity;
- Initiatives and partnerships to optimize current ICT environment;
- ERP business support;
- Taking technology to the people and access to COJ services;



- Business Relationship Management Tool rollout;
- Awareness and Communication rollout;
- Group Change Management Framework and Strategy;
- Fleet Procurement and Utilization Policy Framework;
- OHASA Group Oversight Framework;
- Metro Centre waterproofing;
- Fleet Vehicles;
- Security Metro Centre; and
- Public conveniences.

Speaker: Legislative Arm of Council

Speaker's expenditure increased by 17.7% from the 2011/12 financial year. Below is a highlight of key programmes that are within the budget:

- A responsive, accountable, efficient and productive metropolitan government;
- Financially and administratively sustainable and resilient city;
- Meaningful citizen participation and empowerment; and
- Guaranteed customer and citizen care and service.

2.11.2 Medium Term Capital Budget per Cluster

The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account).

The proposed capital budget projects a spending plan of approximately R16.7 billion over the next three-year period. Below follows the capital budget per Cluster.

SUSTAINABLE CLUSTER

Sustainable Cluster Capital	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Environment And Infrastructure	6 279	7 450	8 250	9 830
Transportation	870 144	992 615	1 114 862	1 055 611
Development Planning	144 758	149 067	157 600	172 389
Housing	502 570	529 710	650 050	776 500
City Power	770 324	952 900	1 107 465	2 397 165
Johannesburg Water	539 632	728 232	847 600	1 655 400
Pikitup	50 000	54 200	62 000	69 800
Johannesburg Roads Agency	243 818	273 809	339 800	469 400
Metrobus	6 000	6 500	5 000	5 540
Johannesburg Social And Housing Company	111 552	140 594	133 970	141 000
Johannesburg Development Agency	19 386	42 386	82 500	87 000
Total Capital	3 264 463	3 877 463	4 539 097	6 839 635

The capital budget of the Sustainable Cluster is increased by 17.6% from the 2011/12 financial year. Below follow details of the capital budget per department and municipal entity within the sustainable cluster.

- Environment and Infrastructure received an allocation R7.4 million. The projects to be implemented include Orlando dam wetland rehabilitation and development of Eco-park (R1.3 million), Ivory Park wetland rehabilitation (R700 thousand), establishing a buy back centre for waste management in 5 regions (R1.7 million), upgrade and maintenance of Air Quality Stations (R1 million) and Zoo Lake rehabilitation R2 million. Operating capital has been allocated R750 thousand.
- Transportation department has an allocation of R992.6 million. Of this amount, R970 million is from the National Treasury for BRT Rea Vaya infrastructure. The Kazerne redevelopment is allocated R2 million for new nodal transport facilities. R15 million will fund the Roodepoort model taxi facility for and pedestrian walks in Kaalfontein Ext 8. Operational capital of R400 thousand is funded from capital replacement reserve.

- Development Planning and Urban Management is allocated R149.1 million towards Alex Sankopano Community Centre upgrading - R500 thousand, Bara Central Precinct New Precinct - R7 million, Children's Safety Centre New Precinct Alexandra - R500 thousand, Clinic 4th Avenue Renewal Clinic - R1.8 million, Iphuteng School Grounds Renewal Park n Ride - R300 thousand, land regularization in the former disadvantaged areas - R10 million, Lombardy East Housing 1/357 New Rental Flats - R2.2 million, Mental Health Clinic New Clinic Alexandra - R2 million, restoration of Peoples' Court - R1 million, Poortjie Economic Activity Node Renewal - R9.5 million, retirement facility renewal- R2 million, Shared Industrial Production Facility for Automotive Sector New Skills Development Center Marlboro - R11 million, Stretford Station Precinct Phase 2 New Precinct Redevelopment - R11 million, The Land Audit New Spatial Planning - R2.8 million, toilet conversion programme new building alterations in Alexandra - R1 million, upgrade of the public environment for private sector investment in Jeppestown and Westgate - R53.4 million, upgrading Minerva School Cluster - R2 million, upgrading of specific public spaces in Diepsloot South Renewal Precinct - R12.3 million, Zola Node Mixed Housing Development - R10 million, linear markets in Alexandra - R600 thousand, June 16 Trail Programme in Alexandra - R7.5 million. Operational capital requirements account for R500 thousand.
- Housing's total allocation is approximately R529.7 million. The department received R24 million from CoJ loans towards: Flats and stock upgrading City wide renewal building alterations (R12 million), Helen Josephs refurbishment and upgrading of Women's Hostel (R5 million), Old Age Homes upgrades and refurbishment renewal rental flats (R5 million) as well as the Jabulani Hostel renewal building alterations (R2 million).

The bulk of the allocation emanates from the USDG (R505 million) and will be allocated towards the following projects:

Road and Stormwater Management

- Braamfischerville Ext 12 and 13: Roads and Stormwater Management System including a pedestrian bridge new bulk infrastructure -R12 million;
- Devland bulk roads and stormwater management systems new road- R46 million;
- Elias Motsoaledi new bulk infrastructure- R4 million;
- Emma Flats renewal stormwater management projects- R10 million;
- Sol Plaatjies bulk infrastructure Roodepoort - R16 million; and
- Matholesville Proper Ext 1 and 2 roads and stormwater, water and sewer new bulk infrastructure- R15 million.

New Bulk Infrastructure

- Fleurhof Mixed Development: Bulk and internal infrastructure new bulk infrastructure- R45 million;
- Formalisation of informal settlements across the City: Renewal bulk infrastructure- R24.6 million;
- Kanana Park Ext 3, 4 and 5 renewal bulk infrastructure- R18 million;
- Kliptown roads and stormwater management systems: New road construction- R9.5 million;
- Lakeside Ext 1, 2, 3, and 5: Roads and bulk stormwater systems: New bulk infrastructure- R12.5 million;
- Lehae Mixed Development new bulk infrastructure- R39 million;
- Lufhereng Mixed Development (bulk infrastructure roads, stormwater management systems, sewer and water for 24 000 houses) new bulk infrastructure- R85.4 million;

- Diepkloof hostel renewal construction of bulk services- R4 million;
 - Diepsloot west Ext 5 new bulk infrastructure- R5.9 million;
 - Drieziek Ext.5 (1540) new bulk infrastructure- R1.5 million;
 - Dube Hostel renewal building alterations- R4 million;
 - Ennerdale South (1902 stands) new bulk infrastructure- R19.8 million;
 - Finetown Ext 1 (106) new bulk infrastructure- R850 thousands;
 - Finetown Proper (1878 stands) New bulk infrastructure- R16.9 million;
 - South Hill new bulk infrastructure- R10 million;
 - Ivory Park Ext 12 Chris Hani new bulk infrastructure- R7.1 million;
 - Ivory Park Ext 8 Hlophe new bulk infrastructure R1.8 million;
 - Ivory Park Ext 9 (Goniwe) new bulk infrastructure- R5.1 million;
 - Lehae Ext 2 (Expansion Area)(4337) new bulk infrastructure- R22 million;
 - Meadowlands Hostel renewal building alterations- R1.3 million;
 - Orange Farm Ext. 9 (935) new bulk infrastructure- R8.8 million;
 - Orlando Womens Hostel renewal bulk infrastructure- R2.6 million;
 - President Park A.H new bulk infrastructure- R12 million;
 - Vlakfontein Ext 3(2045) new bulk infrastructure- R12 million;
 - Vlakfontein Ext 1 (935) new bulk infrastructure- R4 million;
 - R450 000 will fund the operational capital;
 - Land purchases - R40 million; and
 - Rabie Ridge A ward bulk infrastructure – R400 thousand
- City Power has been allocated R952.9 million (R399.1 million loans, R53.7 million National Grants, R80 million Urban Settlement Development Grant, R420 million other funding) of which R171 million will be spent towards infrastructure upgrade, R128 million on new service connections, R89.3 million on public lighting, R30 million on renewal of bulk infrastructure, R250 million on DSM related projects including the installation of smart meters, solar water heaters and energy management in buildings. Bulk infrastructure in Sebenza has been allocated R179.1 million, electrification in various areas R45 million, new bulk infrastructure in Devland R4.3 million, network development R18 million, new substation R13 million, integrated security, fire detection and suppression system in major substations R15 million and emergency work R10 million.
 - Johannesburg Water has received an allocation of R728.2 million (R387.6 million loans, R11.6 million National Grants, R309 million Urban Settlement Development Grant and R20 million other funding). Funds will be spend towards unaccounted for water (R153 million), Ennerdale Lenasia Poortjie Basin (R10 million), sewer upgrade in Orlando (R1.6 million), corporate requirements (R4.9 million), operations and maintenance of water and sewer networks across the City (R35 million), upgrading and renewal of sewer and water infrastructure (R72 million), new infrastructure- R55 million(Lanseria reservoir- R25 million), Diepsloot- R20 million and Parktown reservoir- R10 million), planning and engineering studies (R10 million), information technology- new customer service (R3 million), special projects (R46 million) and bulk wastewater (Olifantsvlei, Driefontein, Bushkoppies works, biogas to electricity at Northern works) will receive R337.7 million.
 - Pikitup received an allocation of R54.2 million. R7 million will fund purchasing of receptacles to facilitate separation at source project, R6 million composting in Panorama, R1 million branding of facilities, R500 thousand skip bins in Waterval, R1.1 million construction of garden sites walling in Braampark and

R500 thousand construction of a depot in Orange Farm. R1.5 million will be spent on IT equipment. Development of 2 new garden sites in Alexandra and Randburg will receive R1.1 million, kerbside collection of recyclables R3 million and new transfer station in Linbro Park R1 million. Purchasing of infrastructure for street litter collection has been allocated R1.5 million and depots R3.5 million for refurbishment to comply with the Occupational Safety Health Act. R6 million will be spent on the construction of landfill walling in Goudkoppies and Robinson deep and R14.5 million on maintenance and upgrading of landfills (Ennerdale, Goudkoppies, Kya Sand, and Marie Louise).

- Johannesburg Roads Agency is allocated R273.8 million in the 2012/13 financial year to execute the following projects:
 - Braamfontein Spruit flood plain development – R3 million;
 - Bridge rehabilitation and renewal is allocated R19 million (Johannesburg F – R10 million and Alexandra Ext 4 – R9 million);
 - New pedestrian and vehicle bridges are allocated R40 million. The BSC-Le Roux Avenue bridge and the Naledi/Protea bridge are allocated R15 million and R25 million respectively;
 - Stormwater management projects are allocated R40.5 million (Diepsloot West Ext 3 – R10 million; dam rehabilitation New Canada – R5 million; emergency projects Johannesburg F city wide – R5 million; urgent depot stormwater Johannesburg F- R17.5 million; integrated stormwater master planning Johannesburg F city wide – R3 million);
 - R92 million is allocated for gravel roads in Braamfischerville – R20 million, Diepsloot West Ext 3 – R24 million, Ivory Park Ext 9 –R24 million and Orange Farm – R24 million;
 - Operational capital is allocated R18 million. Braampark F city wide is allocated R15 million while Environmental compliance and the investigation and future design schemes Johannesburg F city wide are allotted R1 million and R2 million respectively;
 - Road construction, resurfacing and rehabilitation is allocated R 24.5 million (resurfacing of roads Johannesburg F city wide is allocated R18 million, Westlake road construction Meadowlands is allocated R1.5 million and road reconstruction Johannesburg city wide is allotted R5 million);
 - Intelligent Transportation systems Johannesburg F city wide – R7 million;
 - R5 million is budgeted for SARTSM: upgrade of signalised intersections Johannesburg F city wide;
 - Upgrading controllers and phasing, and UPS and solar panels are allocated R10 million and R10 million respectively; and
 - Strategic partnerships June 16 – R4.8 million.

- Metrobus is allocated a R6.5 million budget channelled toward the following:
 - Engine and gearbox upgrade vehicle – R3.9 million;
 - IT equipment – R1.4 million (R1.1 million is allotted to new computer hardware and R325 thousand is made available for software licences);
 - Furniture and office equipment – R500 thousand;
 - New plant and machinery – R200 thousand;
 - Replace engines and gearboxes for cars and bakkies – R250 thousand; and
 - Building upgrades and alterations – R200 thousand.

- The Johannesburg Social and Housing Company has been allocated R140.5 million funded from COJ loans – R60 million, the Urban Settlement Development Grant – R50 million, National Grant - R22.5 million and Provincial grant – R8 million. The allocation will be channelled toward the following projects:

- City Deep mixed house development – R10.8 million;
- Fluerhof rental new housing development - R15 million;
- Hilltop Randburg - R5.4 million;
- Anthea staff hostel redevelopment – R6 million;
- Orlando Ekhaya staff hostel – R11.4 million;
- Selby staff hostel redevelopment – R42.2 million;
- Klipspruit staff hostel redevelopment – R17.7 million;
- Bellavista estate housing development – R3 million;
- Dobsonville social housing project – R5 million;
- Lombardy east housing project – R3 million;
- Nancefield station precinct housing – R10 million;
- Selkrik social housing project – R8 million; and
- Turffontein rental housing development project – R3 million.

- Johannesburg Development Agency is allocated R42.3 million. Allocations for projects include Jabulani Station Renewal Nodal Transportation facilities R1 million, Kliptown Renewal Precinct development R10 million, Nancefield Station Precinct Development R20 million, Orlando East Station Precinct R10.3 million and Randburg Civic Precinct R1 million.

HUMAN AND SOCIAL DEVELOPMENT CLUSTER

Human and Social Development Cluster Capital	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Community Development	55 741	49 542	65 583	70 184
Health and Social Development	18 022	28 558	29 067	29 726
Emergency Management Services	8 942	12 742	2 250	2 700
Johannesburg Metropolitan Police And Enforcement Department	3 980	2 800	3 300	3 860
Johannesburg City Parks and Zoo	61 461	66 661	72 800	78 600
Johannesburg Theatre Management Company	2 400	4 800	3 600	4 400
Total Capital	150 546	165 103	176 600	189 470

The capital budget of the Human Development Cluster increased by 9.7% from the 2011/12 financial year. Below follows details of the capital budget per department and municipal entity within the human development cluster.

- Community Development is allocated R49.5 million. Allocations to projects include Centre of Excellence - R10 million, Soweto Theatre - R11.9 million, Ikhwezi Butt Hutt Refurbishment - R500 thousand, Joburg Art Gallery Renewal - R3.2 million, Bosmont Recreation Centre renewal I- R2 million, Dube Butt Hutt renewal - R500 thousand, Refurbishment of the Eastbank Hall - R500 thousand, Five Roses Super Bowl refurbishment - R1 million, Noordgesig swimming pool upgrade - R500 thousand, Orange Farm Library

renewal - R800 thousand, Riverlea Community Centre renewal - R1 million, Yett Netham Community centre renewal - R500 thousand, Arthur Ashe Sport Precinct - R3 million, Mayibuye Sports centre upgrade - R1.5 million, Alexandra Stadium renewal - R950 thousand, David Webster Park upgrade - R850 thousand, Doornkop Recreation Centre upgrade - R600 thousand, Eldorado Park Community Centre renewal - R500 thousand, Florida Library renewal - R500 thousand, KwaBhekilanga Sports ground renewal - R500 thousand, Linden swimming pool upgrade - R1.5 million, Makhaya Community Hall upgrade - R550 thousand, Meadowlands Library renewal - R800 thousand, Orange Farm ext1 Hall renewal - R500 thousand, Noordgesig Recreation Centre upgrade - R500 thousand, People With Disability access in community facilities - R500 thousand, Phefeni Recreation Centre renewal - R500 thousand, Riverlea Library upgrade - R1 million, Senaone Butt Hut upgrade - R500 thousand, Zola Butt Hut upgrade - R500 thousand. Operational capital requirements account for R1.8 million.

- Health department has been allocated R28.5 million. Refurbishment of community centres across the city has been allocated R2 million. Operational capital amounting to R1.5 million to fund medical equipment, air conditioners, furniture and computers across all health facilities and R25 million allocation from the USDG and will be spend on the following clinics:
 - Conversion of library building at Randburg Civic Centre to a Comprehensive Primary Health Care Facility – R1 million;
 - Davidsonville Phase 2 Renewal of a Clinic in Ward C – R2 million;
 - Construction of a New Clinic in Freedom Park Devland Ext.30 – R5 million;
 - Mountainview Clinic New Clinic – R3.6 million;
 - New Clinic in Ivory Park Ext.12 (Mpumelelo Phase 2) – R4.5 million;
 - Upgrade of Petervale Clinic Phase 2 – R2.5 million;
 - Construction of the Slovoville Clinic – R4.5 million; and
 - Minor upgrades at clinics across the City – R1.9 million.

- Emergency Management Services has an allocation of R12.7 million. R3.7 million is allocated for the Cosmo City Fire Station project, R3.6 million for the procurement of fire and rescue medical equipment and tracking system, R3.5 million for the Wash Bay project Martindale F city wide and R1 million would be utilised for procuring fire protecting clothing and standby generators. R450 thousands will go towards operational capital.

- Johannesburg Metro Police Department received R2.8 million. R1.2 million is allocated for the Langlaagte one stop shop, R1 million for the upgrading of the weighbridges at JMPD testing centres and R600 thousands as operational capital.

- Johannesburg City Parks and Zoo is allocated R66.6 million.
 - City Parks received R58.9 million. R5.4 million will be utilised on upgrading of the existing parks (Vlakfontein, Rabie Ridge Ext.5) whilst R3 million will be used to upgrade various parks that were developed in the last five years to comply with new health and safety regulations. Diepsloot River project has been allocated R3 million for installation of litter trap, R7 million will fund the development of new parks (Kaalfontein Ext 10, Orange Farm and Meadowlands), R4 million will be spend towards Food garden developments, R22 million for development of Olifantsvlei cemetery, R6 million will be utilised for beautification and development of road islands in Vorna Valley, Braampark and Orange Farm. R8.5 million has been allocated for operational capital (plant and equipment, IT, furniture, office equipment and buildings).

- Johannesburg Zoo received an allocation of R7.7 million. R450 thousand will be spend on revamping of an existing enclosure, R1 million for new parking lot for the Zoo, R1.7 million for Temple of Ancient and R4.5 million will be used for upgrading of Zoo infrastructure.

- The Joburg Theatre management Company is allocated R4.8 million.
 - Joburg Theatre is allocated R3.4 million. Projects are Building Upgrade R3 million and Upgrade of Stage machinery R400 thousand.
 - Roodepoort City Theatre is allocated R1.4 million for diesel power generator (R800 thousand) and upgrading of sound and lighting equipment (R600 thousand).

ECONOMIC GROWTH CLUSTER

Economic Growth Cluster Capital	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Economic Development	7 470	4 471	400	440
Metro Trading Company	5 000	6 000	7 500	9 000
Joburg Market	18 000	26 000	32 300	38 300
Johannesburg Property Company	15 000	18 000	22 500	27 000
Total Capital	45 470	55 071	62 700	74 740

The capital budget of the Economic Growth Cluster increased by 21.1% from the 2011/12 financial year. Below follows details of the capital budget per department and municipal entity within the economic growth cluster.

- The Department of Economic Development is allocated a capital budget of R4.4 million. R4 million is allocated for the Alexandra Retail Node upgrade while R400 000 is allocated to operational capital.
- Metro Trading Company has been allocated R6 million. The funds would be utilised toward the following projects:
 - The construction and upgrading of Lenasia market - R1 million;
 - The construction of Dobsonville Informal Trading Market - R1 million;
 - Provide additional trading stalls at Diepkloof - R1 million;
 - Provide additional trading stalls at Ikwezi - R1 million;
 - Construction of Stretford linear market at Orange Farm Ext.1 - R1 million; and
 - Kliptown Market and Taxi Rank Pimville Zone 9D – R1 million.
- Joburg Market received a capital budget of R26.6 million. The funds would be channelled towards the following projects:
 - Computer equipment renewal – R1.6 million;
 - Construction of new pallet storage area – R1 million;
 - Electricity reticulation upgrade – R5 million;
 - Refurbishment of ablution block – R3 million;
 - Refurbishment of the main building – R2 million;

- Resurface halls 1, 2 and 9 – R7 million;
 - Retentions renewal building alterations – R2 million; and
 - Operational capital – R5 million.
- Property Company received R18 million. R10 million will be channelled towards strategic land purchases, site development and preparation. R8 million will be spent on the Orlando Ekhaya Waterfront Development renewal park.

GOOD GOVERNANCE CLUSTER

Good Governance Cluster Capital	Adjusted Budget 2011/12 R 000	Budget 2012/13 R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Office Of The Executive Mayor	13 780	4 767	3 325	3 960
Group Finance	16 282	29 038	63 662	72 269
Group Corporate And Shared Services	255 924	129 295	189 495	193 748
Speaker: Legislative Arm Of Council	2 738	830	830	920
Total Capital	288 724	163 930	257 312	270 897

The capital budget of the Good Governance Cluster decreased 43.2% from the 2011/12 financial year. Below follows details of the capital budget per department and municipal entity within the good governance cluster.

- Office of the Mayor has been allocated R4.7 million of which an amount of R580 thousand will be spent on operational capital, R2 million on purchasing of IT system to assist in the implementation of City programme to ensure fraud and corruption awareness and R1.4 million will fund JTC Website Phase 2 (Business Tourism Website).
- Finance has been allocated R450 thousand for operational capital. An amount of R10.8 million will be allocated towards Urban Settlements Development projects.
- Revenue and Customer Relations Management has been allocated R3.4 million for refreshing of computers and R1 million as operational capital.
- Group Corporate and Shared Services has been allocated R15.3 million. R114 million for the replacement of fleet, R900 thousand for the construction of public conveniences, R12.4 million for IT infrastructure and new computer upgrades, R1 million for the upgrading of security hardware, and R500 thousand for the waterproofing of Metro Centre. Operational capital requirements account for R580 thousand.
- Office of the Speaker has been allocated an amount of R830 thousand for operational capital.

The tables that follow present detailed operating and capital budgets of departments and MEs.